



**Ashley Carson, CVS**  
**Director - Project Management**

**Qualifications**

Ashley Carson's Value Methodology (VM) experience encompasses a wide variety of projects and roles within the VM field. Her ten years of experience include Embassy complexes, shipyards and wharves, hangars, water and wastewater facilities, hospitals, bridges and other transportation projects, housing developments, utilities and infrastructure projects, and both K-12 and higher-educational facilities. In the last five years, in addition to countless Value Studies, Ms. Carson has coordinated all and led several of VMS' two dozen Functional Analysis Concept Development (FACD) workshops. As Director – Project Management, she plays an integral role in coordinating the right team members to support VMS' Value Studies. She has presented several papers on organizational behavior and psychology theories that support effective communication, group development, and intrinsic motivation and has endeavored to integrate these concepts into her management of each project.

**Education**

Western Governor's University, Business Management  
University of Colorado at Boulder & Boston University, Asian Studies/Chinese

**Registration**

Certified Value Specialist, No. 201005500, SAVE International

**Professional  
Affiliations**

SAVE International

**Representative  
Experience**

Ashley Carson has performed as Facilitator, Assistant Facilitator, and Project Coordinator for organizations such as:

- ◆ City of New York, Office of Management and Budget
- ◆ Naval Facilities Engineering Command – Pacific Division
- ◆ Naval Facilities Engineering Command – Region Hawaii
- ◆ Naval Facilities Engineering Command – Southwest Division
- ◆ Santa Clara Valley Transportation Authority
- ◆ Washington State Department of Transportation
- ◆ U.S. Army Corps of Engineers, Alaska District
- ◆ U.S. Army Corps of Engineers, Ft. Worth District
- ◆ U.S. Army Corps of Engineers, Tulsa District
- ◆ Department of State, Overseas Building Operations

## Value Studies

### HIGHWAY AND TRANSIT PROJECTS

<b>California Department of Transportation</b>	<ul style="list-style-type: none"><li>◆ District 6 Rosedale Highway Widening</li><li>◆ I-10/Cherry Valley Boulevard Interchange</li><li>◆ I-5 and I-8 North Corridor Widening</li><li>◆ Route 5 at Oso Parkway</li><li>◆ Reconstruct I-15 Interchanges at D Street, E Street, and Stoddard Wells Road</li><li>◆ District 11 State Roadside Rest Area Upgrade</li><li>◆ Rest Area Study Results</li><li>◆ Reconstruct Limonite Road Interchange</li><li>◆ Add New Interchange at Schleisman Road</li><li>◆ State Route 75/282 Transportation Corridor Project</li></ul>
<b>Washington State Department of Transportation</b>	<ul style="list-style-type: none"><li>◆ I-405 Stormwater Drainage</li><li>◆ Alaska Way Viaduct and Seawall Replacement</li><li>◆ Alaska Way Viaduct – Southern Corridor</li></ul>
<b>Santa Clara Valley Transportation Authority San Jose, CA</b>	<ul style="list-style-type: none"><li>◆ Silicon Valley Rapid Transit Project, Line Segment Phase II</li><li>◆ Silicon Valley Rapid Transit Project, Systems Segment, Phase II</li><li>◆ Silicon Valley Rapid Transit Project, Yards and Shops, Phase II</li><li>◆ Silicon Valley Rapid Transit Project, Contract Implementation Plan</li></ul>
<b>Seattle Department of Transportation</b>	<ul style="list-style-type: none"><li>◆ Leary Way NW</li><li>◆ 35th Avenue NE</li><li>◆ Phinney/Fremont Interchange</li></ul>
<b>King County Department of Transportation</b>	<ul style="list-style-type: none"><li>◆ Benson Road/Carr Road</li><li>◆ Petrovitsky Road/140th Avenue SE</li></ul>
<b>Douglas County, WA</b>	<ul style="list-style-type: none"><li>◆ Badger Mountain Road</li><li>◆ Grant Road</li></ul>
<b>Various Clients &amp; Projects</b>	<ul style="list-style-type: none"><li>◆ I-82 to SR 397 Intertie, Benton County, WA</li><li>◆ Fones Road SE, City of Olympia, WA</li><li>◆ Southcenter Parkway Expansion, City of Tukwila, WA</li></ul>

### MILITARY FACILITIES

<b>Naval Facilities Engineering Command Region Hawaii FACD/VE</b>	<ul style="list-style-type: none"><li>◆ Building 55 Conversion to Navy Lodge, Naval Station Pearl Harbor, Hawaii</li><li>◆ P-307 Production Services Support Facility, PHNSY &amp; IMF, Naval Station Pearl Harbor, Hawaii</li><li>◆ P-462 SOF NSWG-3 Command and Operations Facility</li><li>◆ Renovate Interior/Exterior Building 9, PHNSY, Naval Station Pearl Harbor, Hawaii</li></ul>
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**Naval Facilities  
Engineering Command  
Southwest Division  
FACD/VE**

- ♦ P-608 Physical Fitness Center, Marine Corps Base, Camp Pendleton, California
- ♦ Marine Corps Air Ground Combat Center Twentynine Palms, Master Planning Charrette

**Naval Facilities  
Engineering Command  
Pacific Division  
FACD/VE**

- ♦ Airmen Dining Facility, Andersen Air Force Base, Guam
- ♦ Apra Harbor Waterfront Headquarters Building, Naval Base Guam
- ♦ Dormitory, Phases 1 and 2, Andersen Air Force Base, Guam
- ♦ Global Hawk Aircraft Maintenance and Operations Complex, Andersen Air Force Base, Guam
- ♦ Guam Utilities and Site Improvements – Phase 1 for Apra Harbor, Naval Base Guam
- ♦ H-952 Replacement, 30 Housing Units at North Tupalao, Phase III, Naval Base Guam
- ♦ J-008 Fire Station, Marine Corps Base Finegayan, Guam
- ♦ J-010 BEQ Prototype Design, Marine Corps Base Finegayan, Guam
- ♦ J-011 Base Administration Building, Marine Corps Base Finegayan, Guam
- ♦ J-015 Enlisted Dining Facility #1, Marine Corps Base Finegayan, Guam
- ♦ J-017, Finegayan Utilities and Site Improvements-Phase 2, Marine Corps Base Finegayan, Guam
- ♦ P-019, Construct Child Development Center, Naval Station Pearl Harbor, Hawaii
- ♦ P-113 Pacific Warfighting Center, U.S. Pacific Command, Pearl Harbor, Hawaii
- ♦ P-200 Support Complex, Various Locations Worldwide
- ♦ P-204, Wharf Improvements (Uniform & Tango) Apra Harbor (Phase 1 of 3), Navy Base Guam
- ♦ P-494 Harden Electrical System, Naval Base Guam
- ♦ P-502 Kilo Wharf Extension, Naval Base Guam
- ♦ P-578, Fitness Center, Naval Station Pearl Harbor, Hawaii
- ♦ P-749 Bachelor Enlisted Quarters, Marine Corps Base Hawaii, Kaneohe, Hawaii
- ♦ Tactical Missile and Conventional Munitions Maintenance Facilities, Andersen Air Force Base, Guam

**U. S. Army Corps of  
Engineers – Tulsa  
District**

- ♦ Unaccompanied Enlisted Personnel Housing (UEPH) Barracks, Fort Sill Army Post
- ♦ Warrior Transition Unit, Fort Sill Army Post

**U. S. Army Corps of  
Engineers – Fort Worth  
District**

- ♦ Joint Land Attack Cruise Missile Defense Elevated Netted Sensor System (JLENS) Battery Re-Site, Fort Bliss, Texas
- ♦ Terminal High Altitude Area Defense (THAAD) Battery at Fort Bliss, Texas



**U. S. Army Corps of  
Engineers – Alaska  
District  
- Value Based Design  
Charrettes**

- ◆ ELM283/294 Upgrade to Hangars 15 and 17, Elmendorf Air Force Base, Alaska
- ◆ ELM295 Aerospace Ground Equipment Shop, Elmendorf Air Force Base, Alaska
- ◆ ELM300 Add/Alter Weapons Release Systems Shop & AME, Elmendorf Air Force Base, Alaska
- ◆ ELM301 F-22 Weapons Load Training Facility, Elmendorf Air Force Base, Alaska
- ◆ ELM308 Add/Alter Air Support Operations Squadron (ASOS) Training Facility, Elmendorf Air Force Base, Alaska
- ◆ FTG127 Fire Station, Fort Greely, Alaska
- ◆ FTR159 Battle Command Training Center, Fort Richardson, Alaska
- ◆ FTR195/196/197 Battalion Operations Complex, Company Operations Facility, and Enlisted Unaccompanied Personnel Housing, Fort Richardson, Alaska
- ◆ FTR265 Warrior in Transition Complex, Fort Richardson, Alaska
- ◆ FTR266 Railhead Operations Facility, Fort Richardson, Alaska
- ◆ FTR269 Maneuver Enhancement Brigade (MEB) Complex, Fort Richardson, Alaska
- ◆ FTR271 Brigade Complex, Ph 2, Fort Richardson, Alaska
- ◆ FTW296/297/298 Family Housing Replacement, Fort Wainwright, Alaska
- ◆ FTW345 Child Development Center – School Age Services, Fort Wainwright, Alaska

## **PUBLIC FACILITIES**

**City of New York**

- ◆ The Rehabilitation of the Brooklyn Bridge Approaches and Ramps/Seismic, New York
- ◆ Bushwick Inlet Park Redevelopment, New York
- ◆ DHS New Family Intake Center, New York
- ◆ Newtown Creek Boats, Barges, and Piers, New York
- ◆ Harlem Hospital Modernization – Preliminary Design Phase, New York
- ◆ Gouverneur Healthcare Services – Major Modernization, New York

**Metropolitan Water  
District of Southern  
California**

- ◆ Best in Class Benchmarking Initiative, Process Analysis

## **U.S. DEPARTMENT OF STATE**

**U.S. Embassies**

- ◆ Standard Embassy Design
- ◆ Office Building Annex Renovation Project, New Delhi, India
- ◆ New Office Annex, Kolonia and Koror
- ◆ New Office Annex, Kingston, Jamaica
- ◆ New Embassy Compound, Riga, Latvia
- ◆ Consulate Office Building Rehabilitation, Lagos, Nigeria
- ◆ Major Rehabilitation Project for Chief of Mission Residence & Deputy Chief of Mission Residence, Managua, Nicaragua
- ◆ New Office Building, Sana'a, Yemen
- ◆ New Office Building, Beijing, China



## WATER/CIVIL PROJECTS

- Wastewater**
  - ◆ Regional Sewer Study: Battle Ground, La Center, and Ridgefield, WA
  - ◆ Lower Elwha Klallam Tribe Wastewater Treatment Plant
  - ◆ Liberty Lake Water and Sewer District Wastewater Treatment Plant
- Ports**
  - ◆ Port of Seattle, Terminal 18 Upgrade

## EDUCATIONAL FACILITIES

- Higher Education**
  - ◆ Bellingham Technical College
    - Welding Auto Collision Repair Facility VE and CR
    - Electronic Technology Building
  - ◆ Centralia Community College, New Instructional Building VE and CR
  - ◆ Clark College
    - New Clark Center
    - Penguin Student Union Building VE and CR
  - ◆ Grays Harbor College, New Instructional Center VE and CR
  - ◆ Lower Columbia College
    - Fine Arts Building VE and CR
    - Student Center VE
  - ◆ Peninsula College, New Science and Technology Building VE
  - ◆ Seattle Central Community College, Broadway Edison Main Floor Renovation CR
  - ◆ Shoreline Community College, Science Building 2900 Renovation VE and CR
  - ◆ Washington State University
    - Academic Instructional Center VE
    - Campus Infrastructure Development VE and CR
  - ◆ Whatcom Community College, New Science Building VE and CR
- K-12**
  - ◆ Federal Way School District - Panther Lake and Valhalla Elementary Schools
  - ◆ Federal Way School District – Lakota Middle School
  - ◆ Pierce County Skills Center, Spanaway, Washington